

Workshop 1
Analyze Point:
What is my production data telling me?

INTERNATIONAL
PRINECT USER DAYS

18th and 19th November 2015

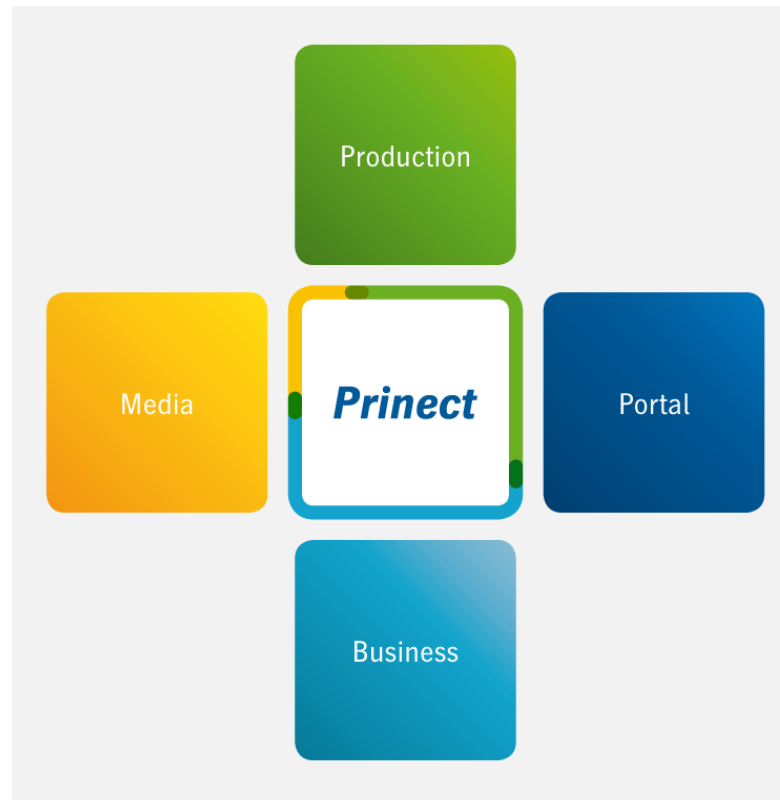




Analyze Point - What is my production data telling me?

International Prinect User Days 2015

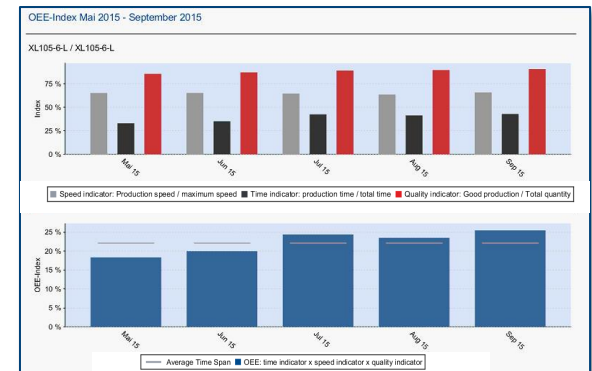
Brian Hansen, Cordula Voelker / Heidelberg, November, 18th 2015





Introduction: What is my production data telling me?

1. What can Analyze Point tell me?
2. Real life and production at GraphicCo's site
 - How to read reports
 - What do key indicators stand for?
 - How to discover possibilities for optimizing production process?
3. Users' experiences





Users' experiences – some statements

→ Analyze Point is important to confirm personal monitorings and experiences by its automatically collected and evaluated data. **This increases self-consciousness and helps for taking further decisions.**

Director of production, Suisse

→ Analyze Point shows real good production speed and therefore is used for postcalculation of jobs and adaptation of hourly press cost rates for precalculation. **Prinect helps saving money via delivering realistic values.**

Director of production, France

→ Analyze Point helped finding out the most efficient press to produce a cost sensitive job with 26 language versions and **helped saving make ready times.**

Managing director, Poland





Evaluating your shop

Analyze Point:
What is ongoing in your shop today?

Print shop

Analyze Point:
How is production developing from a longer term perspective?

Prinect Performance Benchmarking:
What to learn about your productivity compared to other print shops' productivity?

Prinect Mobile:
Monitoring from everywhere



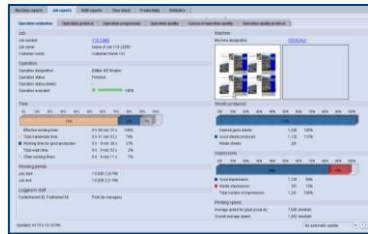
Reporting in several levels

Status information

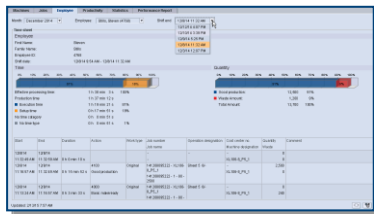
→ Machine reports



→ Job reports



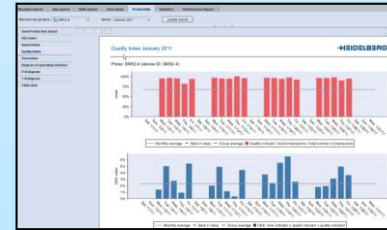
→ Employee reports



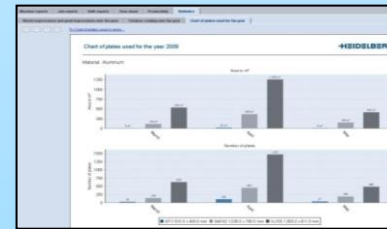
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Trend information

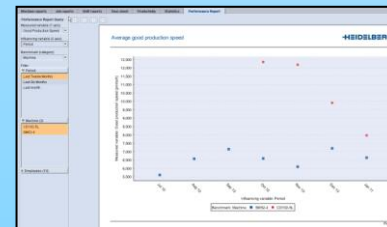
→ Productivity reports



→ Statistics



→ Performance reports



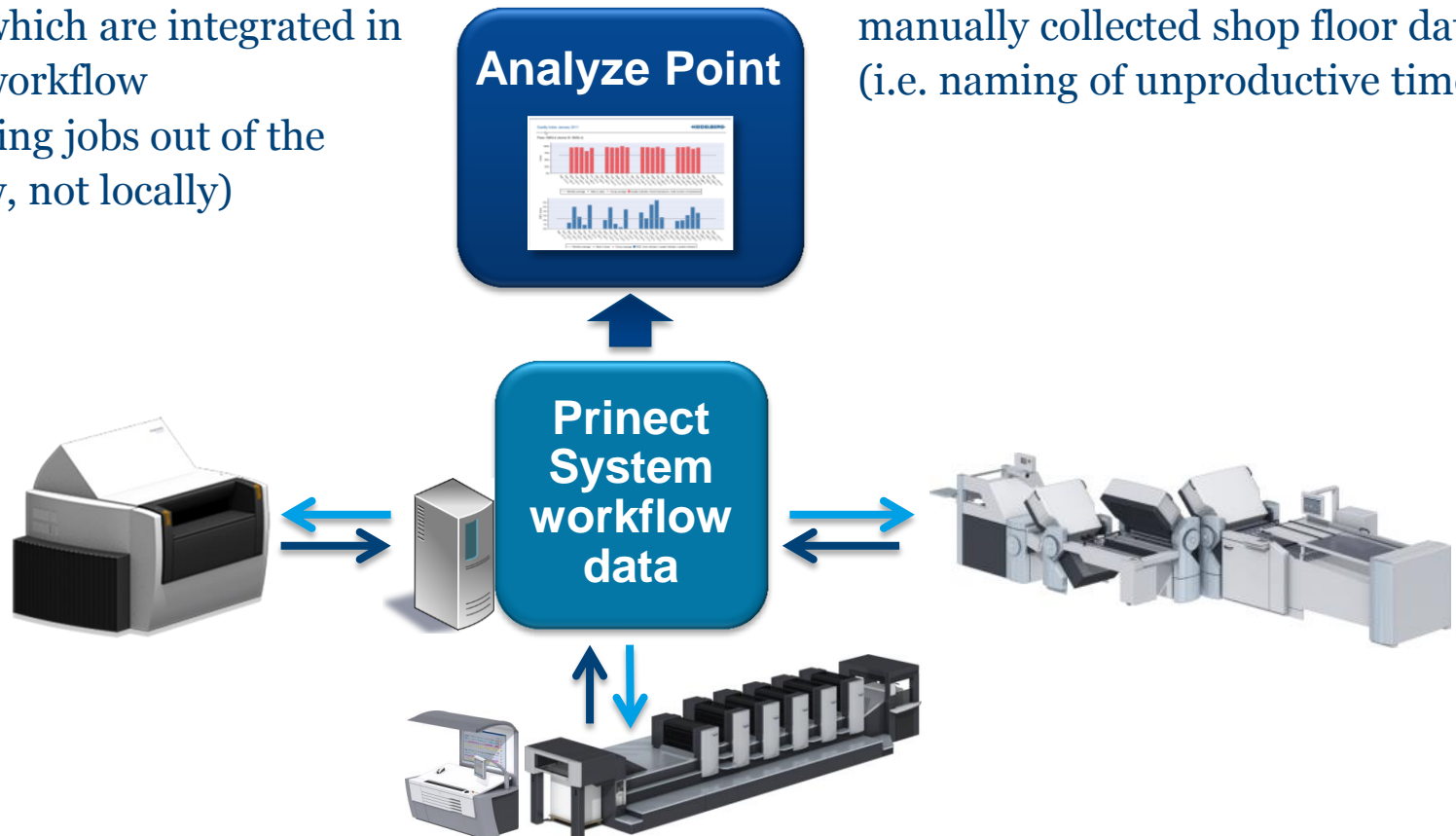
The basis for meaningful reports is a good data collection



Quality of data collection depends on:

→ The quality of data delivered by the devices which are integrated in Prinect workflow (i.e. loading jobs out of the workflow, not locally)

→ The quality of supplementing manually collected shop floor data (i.e. naming of unproductive times)





Real life and production at GraphicCo's



- Located in Denmark
- Sites in Svendborg, Odense and Give
- 80 employees
- Part of Jysk Fynske Medier

Products

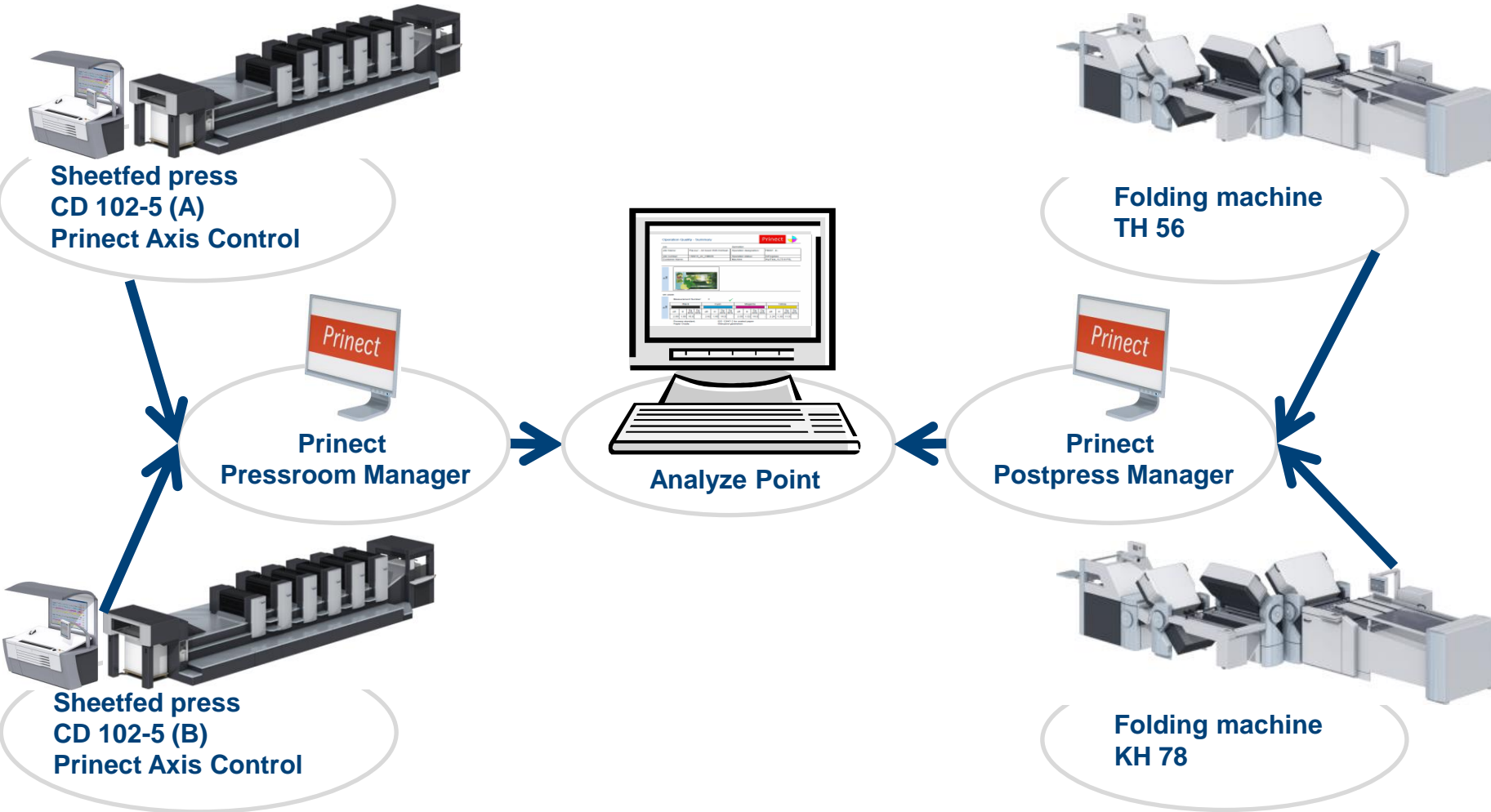
- Commercial printing
- Outdoor advertising products
- Big format printing
- Web services

Working with Heidelberg Prinect software

- Prinect Web-to-Print Manager
- Prinect Business Manager
- Prinect Prepress Manager
- Prinect Pressroom Manager
- Prinect Postpress Manager



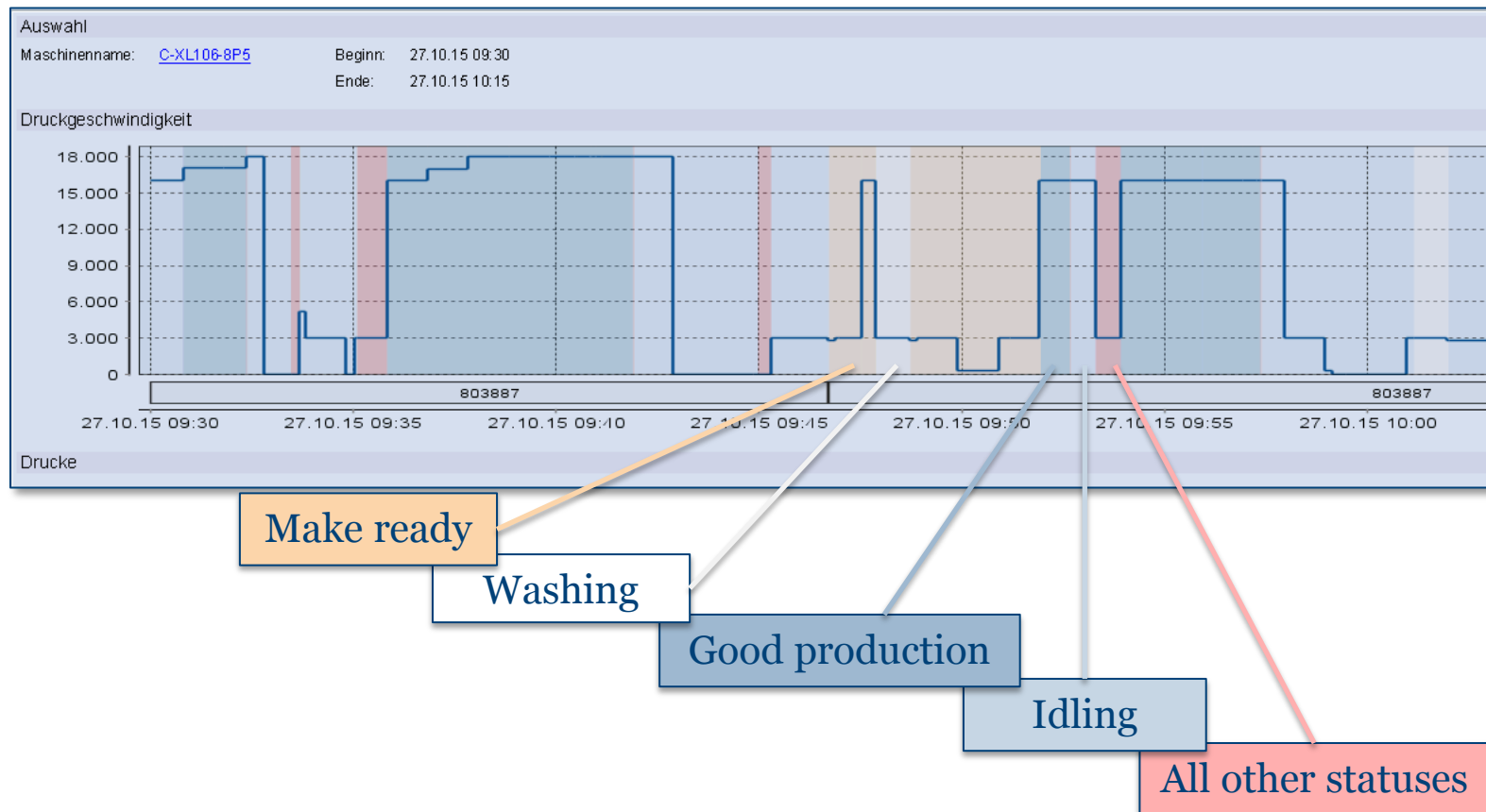
Reporting at GraphicCo's Svendborg site





What reports stand for: **Machine evaluation**

→ Background colors stand for dedicated machine statuses



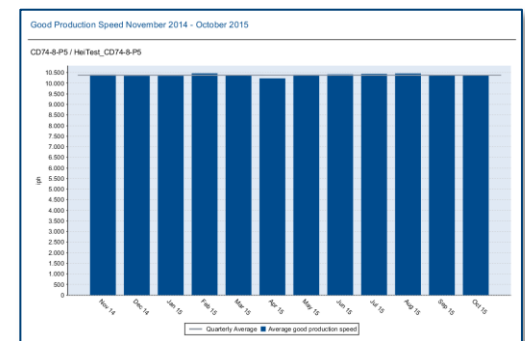


What key indicators stand for: **Average good production speed**

→ Average good production speed =
$$\frac{\text{Total of good impressions}}{\text{Total times for good production}}$$



→ Only days with speed > 0 are included in monthly average



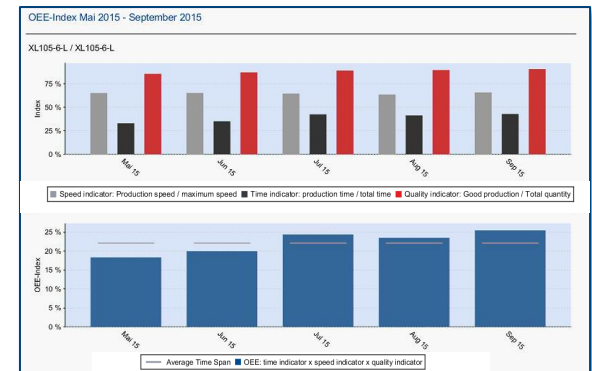


What key indicators stand for: **OEE = Overall equipment effectiveness**

■ **OEE index** = ■ time indicator x ■ speed indicator x ■ quality indicator

OEE for an “**ideal press**” is 100% because:

■ Time index	= 100%	= always prints
■ Speed index	= 100%	= at maximum speed
■ Quality index	= 100%	= only good sheets





What key indicators stand for: **OEE = Overall equipment effectiveness**

For a “**normal press**” the indices are all < 100% because:

■ Time index = Printing time (for good and waste production)
sum of machine up-time



■ Speed index = Average production speed (for good and waste production)
individual maximum printing speed

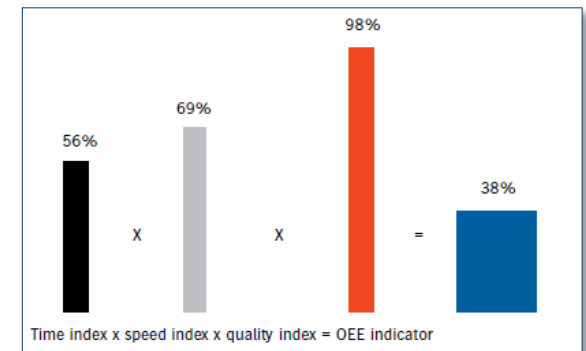


■ Quality index = Number of good prints
Total number (good and waste prints)



The OEE index of a “normal press” can be expected in the range of

- 18 – 40 % for industrial commercial printing
- 25 – 45 % for packaging printing





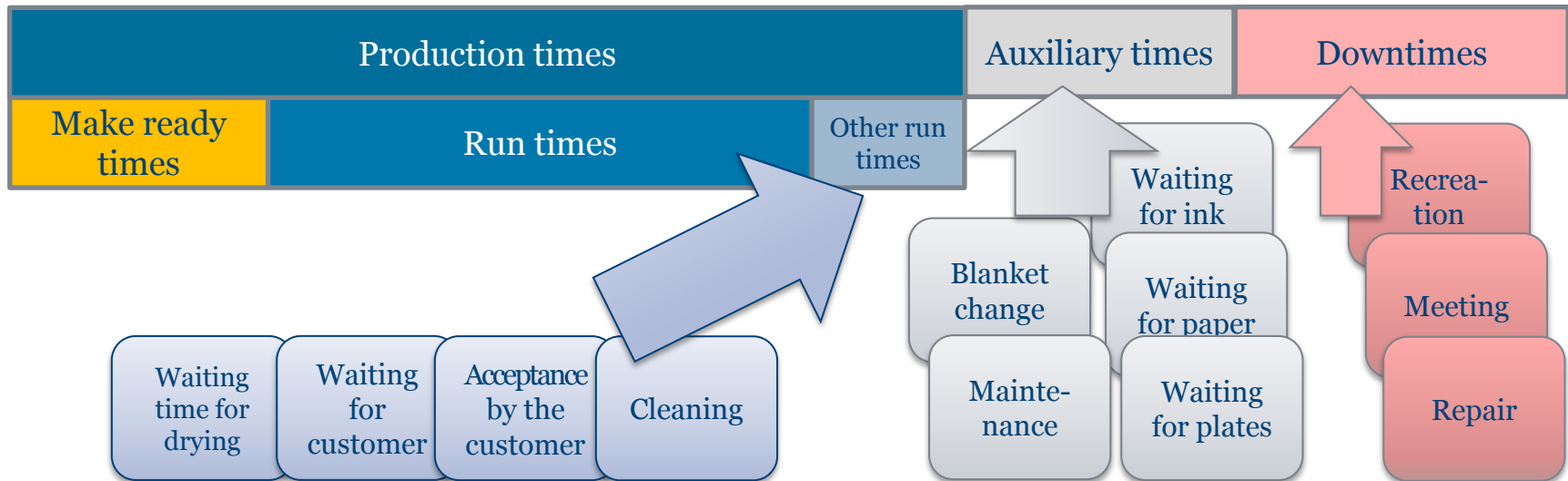
What reports stand for: Time Evaluation

- Time categories and time types are defined following economic standards
- Activities are classified as time type

Time Evaluation August 2015

Machine designation: HEID102_A
Number of operations: 265

Time category	Time type	Action	Number	Duration	Wakeup	Production	Use (Cost Minutes)	Use (Set Minutes)	
Production time	Execution time	Good production	283	174.39h	5%	48%	20%	27%	
	Total Execution time		283	174.39h	5%	48%	20%	27%	
	Setup time	Blank makeready	302	78.59h	1%	9%	30%	40%	
	Total Setup time		302	78.59h	1%	9%	30%	40%	
Total Production time				252.97h	3%	37%	29%	31%	
Other times	Tariffed		6	3.23h	0%	1%	7%	92%	
	Maintenance		2	2.54h	12%	0%	9%	79%	
	Technical malfunction		1	1.02h	0%	0%	3%	97%	
	General meeting		1	0.69h	0%	0%	4%	96%	
	Total		9	7.43h	4%	1%	7%	88%	
Total				312	57.09h	3%	0%	6%	91%
Total				312	57.09h	3%	0%	6%	91%
Total				64.43h	3%	0%	6%	91%	
Sum of Total Working Time				317.40h	3%	30%	24%	43%	





What key indicators stand for: **Degree of utilization**

→ Degree of utilization =

Production times

—————
Total of production and auxiliary times

Table view May 2015 - September 2015

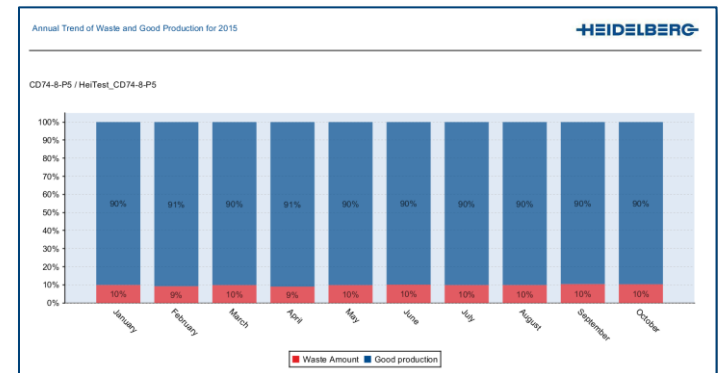
	Total Production Volume (Quant.)	Total Good Production (Quant.)	Waste percentage (%)	Operating Time (h)	Ø Speed (good production) (per h)	Ø Speed (per h)	Operations (no.)	Effective processing time (h)	Production volume (no.)
CD74-8-P5	8,980,290	8,077,250	10.1	3,671.87	10,419	2,200	3,764	1,104.96	8,977,790
CX102-4	8,998,076	8,110,443	9.9	3,671.87	10,428	2,209	3,696	1,101.25	8,993,063
XL106-6-L	8,948,046	8,057,406	10.0	3,672.00	10,392	2,194	3,714	1,098.08	8,948,046



What key indicators stand for: **Waste ratio**

→ Waste ratio =
$$\frac{\text{Waste sheets (impressions)}}{\text{Total of waste and good sheets (impressions)}}$$

Waste = make ready waste + production waste





What reports stand for: Performance reports

→ Average make ready time =

$$\frac{\text{Total of make ready times}}{\text{Number of operations}}$$



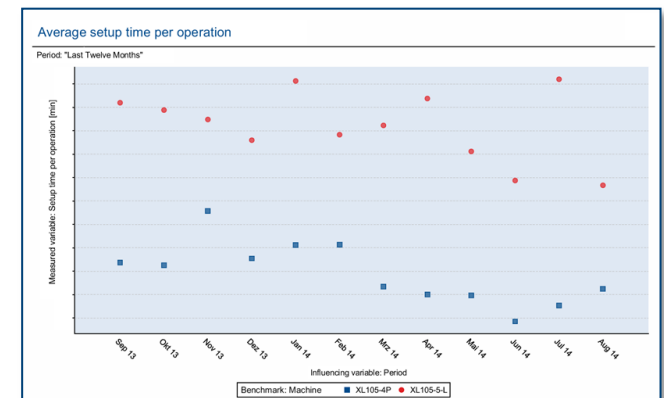
→ Average good production speed =

$$\frac{\text{Total of good impressions}}{\text{Total times for good production}}$$



→ Waste ratio =

$$\frac{\text{Waste sheets (impressions)}}{\text{Total of waste and good sheets (impressions)}}$$





How can I discover possibilities for optimizing my production process?

Which reports shall I first use for analysis:

- Analysis of simple to understand production parameters:
 - Production speed
 - Waste ratio
- Analysis of processing times
 - Make ready times
 - Range and amount of auxiliary times and downtimes

Steps of evaluation:

- Search for trends
- Search for extraordinary figures
- Try to explain them

Steps of optimization:

- How can I influence these production parameters?
- Which processing steps can be optimized?
- Which target values for these production parameters do I want to reach?



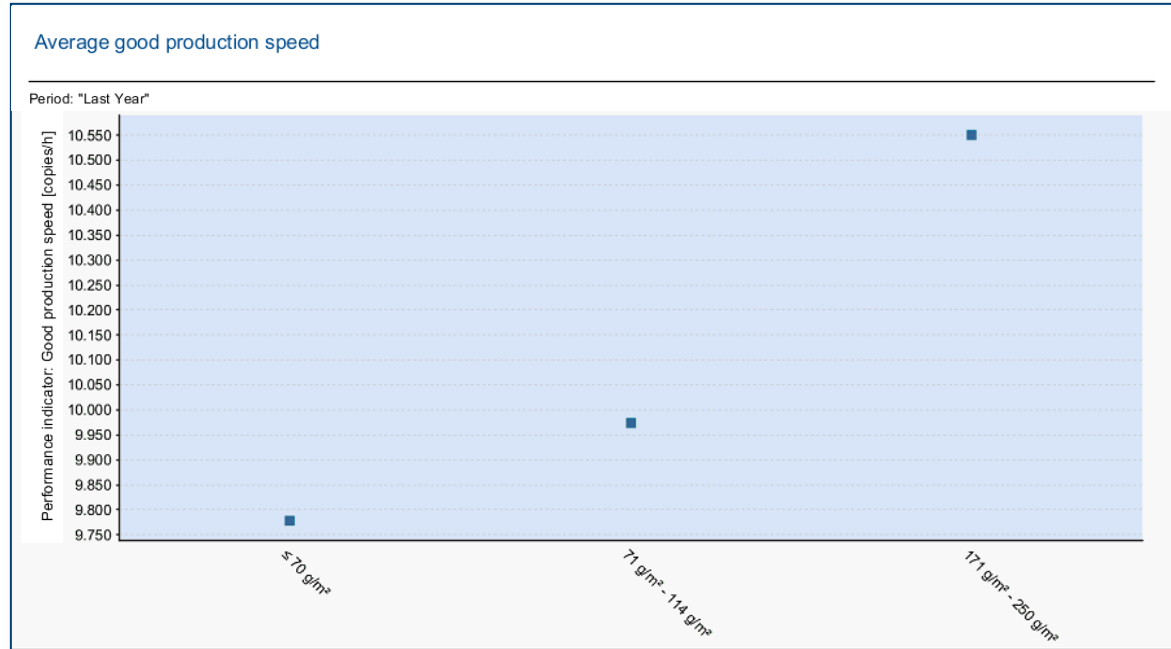
Success story: Non-profitable material avoided

Situation

→ XL 105/ SM 102 printing on a wide range of paper grammage

Activity

→ Find out grammages with poor performance (speed, make ready times)



Result

→ Make sales people aware of non-profitable material
→ Increase monetary benefit by producing jobs with performant material



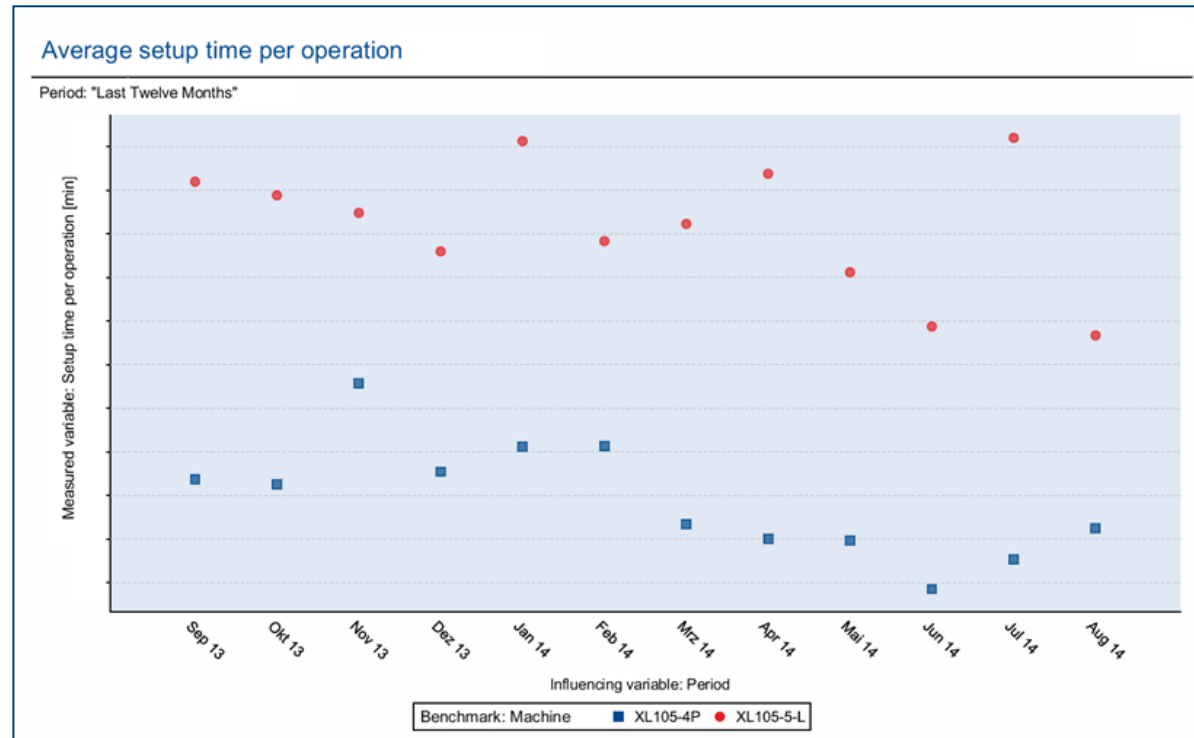
Success Story: Investment decision

Situation

- XL 105-5+L with Axis Control, XL 105-4-P with Inpress Control

Activity

- Compare performance as preparation for decision to invest in new press



Result

- Make ready is significantly faster with Inpress Control.
- New press is bought with Inpress Control.



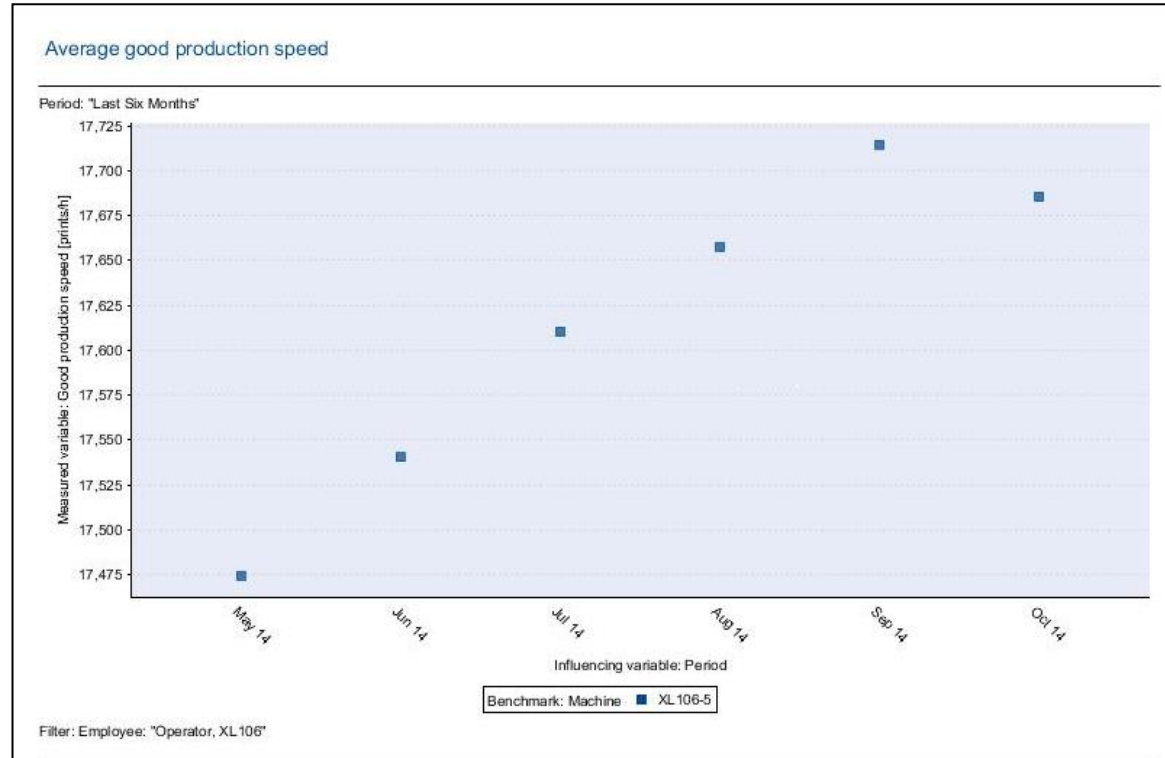
Success Story: Speed increased

Situation

→ Introduction of new press XL 106-5 in January 2014

Activity

→ Re-defining the process protocol for the machine:
→ Colour profiling
→ Substrate management
→ A clearly defined commercial strategy to ensure maximum leverage from the product suite



Result

→ 250 sheets an hr gained is an extra 1.7m impressions a year or 1 weeks increased production per annum for free.



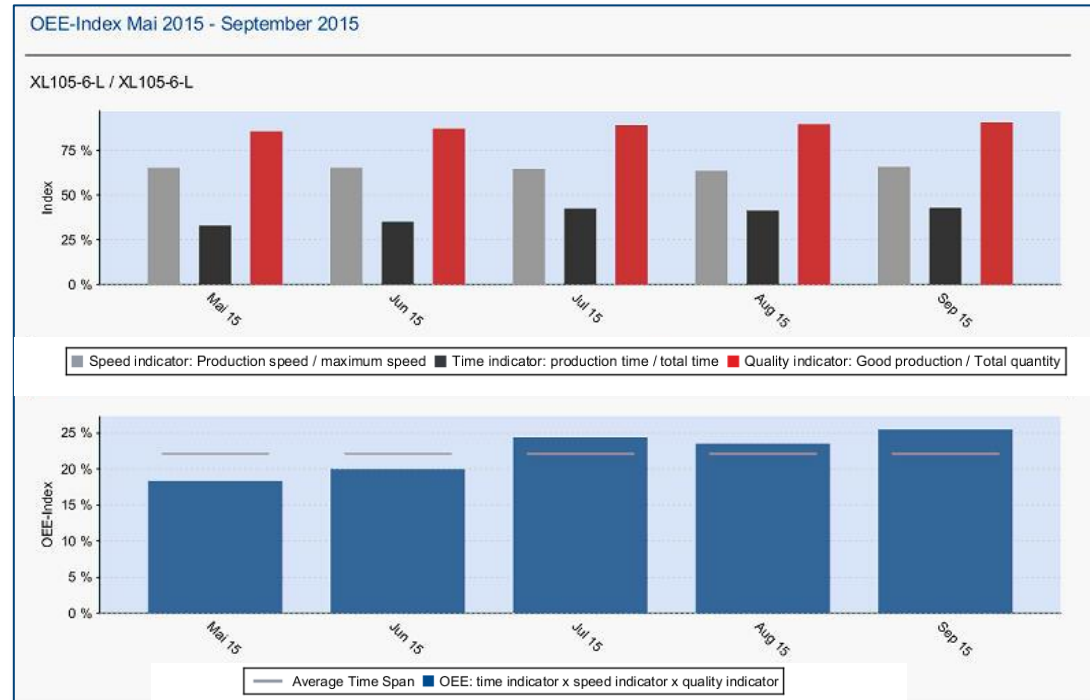
Success Story: Productivity increased

Situation

- High waste ratio and low use of XL 105 production time

Activity

- 3 production shifts (instead of 2)
- Former activities at end of shift (stop, clean) and beginning of shift (boot) are omitted
- Delivery of paper directly to the press
- Standardized working process: no more questions during night shift
- Downtimes and waste reduced



Result

- Productivity (overall equipment effectivity) increased from 18 % to 25%.
- This means a 7% higher turnover on the XL 105.



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